

**Minutes**  
**Operating Board of Directors**  
**DeKalb County Rehab & Nursing Center**  
**September 26, 2007**

Present: Directors Tobias, Dubin, Kloster, Daugherty, Casella, Ubl, Klein

Absent Directors:

Also Present: Scavotto, C. Anderson, Bockman

Chair Casella called the meeting to order at 7:00 am.

A quorum was established and the agenda was approved as submitted (Motion Tobias (second Dubin, unanimous)).

The minutes were approved as submitted (Motion Kloster, second Daugherty, unanimous)

**Old Business: None**

New Business

**Management Report:** Financial performance continues to be much improved over last year. Through July we are reporting a gain of \$300k. Improved census has been a big contributor to our success this year over last. Coding efforts are also paying off as the Medicare per diem has been over \$400 for the past several months. August's performance is still under review. Results indicate a loss of approximately \$5.8k. Medicare A plays a large role in August's results. Volume was down considerably from July and net Medicare A net revenues were down by \$65k compared to July. Overall, August's revenue was down \$16k from July and expenses were up \$6k. Our approach to contractual allowances in Medicaid is under review.

Use of existing space is becoming more of an issue. Improving the resident experience is a priority as is the use of space around the two nurses stations. Configuring another dementia unit may be the most problematic issue. Interviews of experienced architectural firms will take place in the weeks ahead. The goal is to thoroughly analyze opportunities to improve space utilization and food service delivery, bolster the resident dining experience, expand dementia capacity, and address environmental issues at the nurses' stations. Once we have determined the several scope options, we will formulate a plan.

**Next Meeting:**

November 28, 2007

Meeting adjourned at 7:55 AM. (motion Kloster, second Klein, unanimous).

Respectfully submitted.

Catherine Anderson  
Recording Secretary