Note: These minutes are not official until approved by the Finance Committee at a subsequent meeting. Please refer to the meeting minutes when these minutes are approved to obtain any changes to these minutes.

> DeKalb County Government Sycamore, Illinois

Finance Committee Minutes February 4, 2015

The Finance Committee of the DeKalb County Board met on Wednesday, February 4, 2015, at 7:00 p.m. in the Administration Building's Conference Room East. Chairman Paul Stoddard called the meeting to order. Those members present were Mr. Cribben, Mr. Gudmunson, Mr. Jones, Mr. Luebke, and Mr. Reid. Mrs. Tobias was absent.

Also present was Gary Hanson, Pete Stefan, Paul Miller, Christine Johnson, Greg Millburg, Joan Hanson, Andy Vanatta, and Jim Scheffers.

APPROVAL OF THE MINUTES

It was moved by Mr. Jones, seconded by Mr. Reid, and it was carried unanimously to approve the minutes of the January 7, 2015 Finance Committee Meeting.

APPROVAL OF THE AGENDA

It was moved by Mr. Luebke, seconded by Mr. Gudmunson and it was carried unanimously by voice vote to approve the agenda.

PUBLIC COMMENTS

There were no public comments made.

SEMI-ANNUAL IMO NETWORK SECURITY UPDATE

Joan Hanson, Director of the County's Information Management Office introduced the County's Network Security Specialist, Andy Vanatta to the Finance Committee. Ms. Hanson noted that Mr. Vanatta is approaching his 14th year with the County and last year he moved to the position of Network Security Specialist. She continued that while everyone may agree that the most valuable asset to the County is those we work with and those we serve, she would state that the second most important asset is the County's data. Mr. Vanatta is charged with the security of the County's Network and insuring that all of the County's data is secure and Ms. Hanson complimented him on the job he has done in his position thus far.

Mr. Vanatta provided the Committee with its second of four semi-annual updates on the implementation of security measures in accordance with the approved FY 2014 budget. He outlined the Information Management Office's security focuses and the perimeters of defense they use to secure the County's Network. He provided the Committee with some statistics of incoming messages and policies that the County currently has in place. Mr. Vanatta commented that he feels very good about the County's Network Security and briefed the Committee on future efforts that will be taken to ensure the continuation of a secure Network.

Finance Committee Minutes February 4, 2015 Page 2 of 4

ANNUAL TAX ABATEMENT FOR BONDS

Mr. Stefan presented two resolutions to the Committee to abate a portion of the property taxes for debt service that will be extended by the County Clerk if no action is taken. \$342,013 will be abated from the 2005 Health Facility Re-Financing Bonds which will instead be paid by both Nursing Home and Public Health Department operations. Additionally, the entire \$1,187,663 levy for the debt service payments due on the bonds issued for the Courthouse Expansion and Jail Expansion Projects will be abated. Mr. Stefan explained this debt is being repaid by sales tax revenue generated by the County Farm property. These two abatements are being proposed in accordance with the FY 2015 budget.

It was moved by Mr. Jones, seconded by Mr. Cribben and it was moved unanimously by voice vote to forward *both* Tax Abatement for Bonds resolutions to the full County Board for approval.

QUARTERLY CONTRACTS UPDATE

Mr. Stefan shared with the committee a spreadsheet summarizing the 14 contracts that expired during the last quarter of FY 2014. The first contract is a revenue generating contract for commissions on inmate phone service. The previous provider informed the Sheriff's Office that they were getting out of this line of business, prompting the Sheriff to issue a Request for Proposal. Two responses were received, only one of which met the RFP requirements.

The remaining 13 contracts were all for expenditures. The contracts for HVAC maintenance and landscaping were renewed via sealed bids, and the property insurance contract was renewed via written quotes. All of the other contracts were under the formal bidding threshold of \$30,000/\$35,000 and didn't require formal bids, however, some changes were made and some cost savings were achieved. Some custom software maintenance was removed from the financial software system maintenance contract resulting in savings of more than \$2,000 for FY 2015. The Regional Office of Education copier/scanner equipment rental contract was a lease-to-own contract that ended in 2014 and, accordingly, the ongoing costs will only be for a base maintenance fee and supplies. There was a change in the workers compensation administration vendors prompted by a desire for improved service. The change to the new vendor effective for FY 2015 will result not only in improved service levels but also first year savings of \$100 plus subsequent savings of \$4,100 per year, as well.

Chairman Stoddard noted to the Committee that this was all informational and no action was needed to be taken on this item of business.

COUNTY FINANCIAL PLANNING

Chairman Stoddard shared that Mr. Stefan would be providing updated on pertinent CPI indices and two IMRF actuarial analyses in addition to any other financial planning topics that the Committee may wish to discuss.

Mr. Stefan explained that first, December 2014 CPI data was released during the month of January 2015 which finalized two important CPI measures for the County. The U.S. City Average Consumer Price Index – All Urban Consumers ended 2014 at 0.8% above the 2013 year end index. This will be the CPI measure used to calculate limitations on 2015 property tax levies

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and will amount to an allowable increase of only \$164,800 provided our 2014 EAV estimate of \$20,600,000 is fairly accurate. Mr. Stefan commented with the approximate revenues known and the \$370,000 reduction to the Fund Balance utilization that was approved last month, the FY 2016 budget is going to be quite a challenge to put together. He added that the one thing that could be a saving grace to this situation is that these numbers do not apply to new construction, although that isn't expected to county for much.

Additionally, Mr. Stefan reviewed the Chicago-Gary-Kenosha Consumer Price Index – All Urban Consumers which ended in 2014 at 1.7% above the 2013 year end index. This is the CPI measure used to calculate the increase in host benefit fee rates at the landfill. This 1.7% increase in the CPI will increase the host benefit fee rate from the current \$4.65/ton rate to a rate of \$4.73/ton effective June 2015. This rate increase could possibly increase revenues by \$30 - \$40,000.00. Mr. Stefan noted that one thing to keep in mind as it pertains to the Jail Expansion Project is they have been figuring a 1.5% inflation factor, so not all of the additional revenues would be considered new money.

Mr. Hanson commented that in August when Waste Management started taking in additional minimum guarantee amount of waste at the Landfill until the end of December, they were able to take in an additional \$600,000.00. He added that money is being safely tucked away and not being used for anything other than for the possible future Jail Expansion Project. Mr. Stefan added that \$40,000 of those funds were used to make the Solid Waste Fund whole, but echoed Mr. Hanson's comments that the remainder of those funds will be kept untouched in the Landfill Host Fund until future allocation decisions are determined.

Mr. Stefan continued that Administration was asked to take a look at how many long-term employees were close to retirement age. He continued that late last year they received the results of two IMRF actuarial analyses he asked them to provide to indicate the feasibility of implementing IMRF or SLEP early retirement incentive programs. The IMRF program results indicate that 76 employees would be eligible to participate in the program and, if all 76 were to participate, the additional liability created would be \$7.4 million. Similarly, for the SLEP program, nine employee would be eligible to participate in the program and, if all nine were to participate, the additional liability created would be \$1.0 million. The combined totals for both programs would be 85 employees being eligible to participate and, if all 85 employees did participate, the additional liability created would be \$8.4 million or more than \$99,000 per employee on average. Mr. Stefan shared that unless there is a plan in place to not replace employees as they go or to reduce benefits, this would be a very costly type of program to implement.

Chairman Stoddard indicated that instead of early retirement programs he was thinking more in terms of getting statistics on how many normal retirements are projected to occur within the County in the next year. Mr. Stefan shared that that is very hard to determine but estimates could be made if a certain age was determined to take a look at. He added that the 85 employees that were eligible to participate in the IMRF retirement incentive program was determined to be any employee over 50 years of age and over 20 years of service. Mr. Stefan also reminded the Committee that with retirement, health insurance is a big factor and these incentive programs do

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not address in any health insurance factors, so he would estimate that probably no employees would be interested in this program.

Mr. Reid shared he was curious and wanted to ask that because the County is self-insured, if a large lawsuit case was lost, how would a judgment be paid and what type of risk/liability are they creating for themselves being self-insured. He continued that he was also concerned about the Airline Fuel Tax funds and questioned what the County would do if those funds were lost. Mr. Reid expressed that these are fundamental financial topics and he feels that they should be discussed.

Chairman Stoddard shared that there is a fund that is set aside to cover the any possible costs the County may incur if they find themselves in legal situations. Mr. Hanson continued that the Tort & Liability Fund is a separate fund that is tied to a Levy and kept for instances where a judgment may be made against them. Mr. Hanson continued that he feels comfortable with the decision that was made in the late 1980's to be self-insured, although the Forest Preserve District does buy their insurance now because there is more outdoor/public exposure.

Mr. Jones commented that he would agree with Mr. Reid that the Airline Fuel Tax discussion needs to happen but it is a difficult topic to talk about or prepare in public meeting. Talking and planning about possibly taking that much money (about \$2.5 million) out of the budget, would really come down to talking about cutting personnel. He agrees that it is a topic that really needs to be looked at but he shared he does not have any answer on what to do.

Chairman Stoddard stated that it cannot be talked about without considering the Jail because one source of revenue to help try and fill that possible gap would be the tipping fees that are currently being saved for the Jail Expansion Project, which is a very large issue.

Mr. Reid reiterated that he would just like to know what their options might be as the County if that money is lost.

Mr. Hanson commented that with a hit like that to the budget they would really be only down to personnel because this revenue makes up 10% of the County's General Fund. Every County Department would have the potential of losing up to 10% of their department's budget which could be very detrimental to services.

Mr. Jones reiterated that this is a very difficult topic to talk about because the last thing they want to do it create stress and uncertainty among County Staff regarding their jobs.

ADJOURNMENT

It was moved by Mr. Jones, seconded by Mr. Gudmunson, and it was carried unanimously to adjourn the meeting.

Respectfully submitted,

Paul Stoddard, Chairman

Tasha Stogsdill, Recording Secretary

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IMO NETWORK SECURITY UPDATE

PRESENTED TO THE FINANCE COMMITTEE FEBRUARY 4, 2015

ANDY VANATTA, NETWORK SECURITY SPECIALIST













COMMON INDUSTRY TERMS

- Virus Manmade code capable of replication most common and easiest form of computer attack typically used to bring systems to a halt by using all available mem
 Trojan Appears as legitimate app but performs illegal activity
 Malware Generic term encompassing all software created to damage/disable compu systems Worm - Similar to cor other applications
- Rootkit an application that hides in the system typically allowing remote users access to the computer without being detected

IMO SECURITY FOCUS

- Perimeter Defenses
 E-mail and Web Filtering
 Firewalls
 Remote Access
 Guest Wifi
- > Application Layer Defenses
 > Kaspersky Anti-Virus
 > Internal Defenses
 > Local Security Policy

- Password Policy
 NTFS Permission Structure



• TOTAL INCOMING MESSAGES • TOTAL ALLOWED MESSAGES

ONLY 23% OF INCOMING E-MAIL IS CONSIDERED DESIRABLE, MEANING 76% OF ALL RECEIVED E-MAIL IS GARBAGE

•565,623 •131,965

BARRACUDA E-MAIL STATISTICS JUNE 2014 TO AUGUST 2014

PERIMETER DEFENSES EDGEWAVE

- BARRACUDA SPAM
- Removal of most unwanted messages before they enter our private network
- > Ability to whitelist/blacklist
- Content and attachment filtering
- Virus Checking

IPRISM

- Web filtering at group level
 Blocks known malware/phishing spyware
 Ability to block boost

- Ability to block based on category

JUNIPER SA 2500

LAN

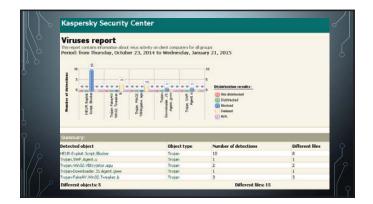
- Provides *middle man access to private LAN

- Allows remote access on user level

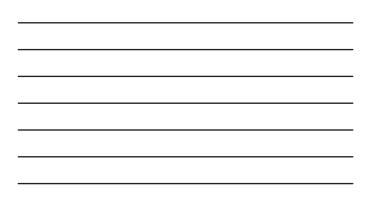
- Allows private resource access without physically connecting to private



BARRACUDA OUTGOING MESSAGES SINCE 0229,353



	General Options Deny all access to the web Force browsers to use safe sear	rch			Access Denied Page Show these options whe Override link	n a page is blocked:	•
	Category		Monitor	Block	Category	Monitor	Block
F.	sex	0	~	~			
•	questionable activities	0				0	0
•	security exploits	0	~	~		0	
•	society	0					
	internet	0				Ø	
•	business	0	line.	163			2
Þ	health	0					
•	recreation	0					
•	education	0					



IMO BACKUP POLICY

2 WEEKS CONSISTING OF FULL AND DIFFERENTIAL BACKUPS TO REMOVABLE MEDIA

LOCAL WORKSTATIONS NOT BACKED UP REMOVABLE MEDIA STORED BETWEEN CAMPUSES FOR SECURITY AND DISASTER RECOVERY

DEPARTMENT'S POLLED FOR INPUT – 2 WEEKS FOUND ADEQUATE CONSULTED SAO





IMO NETWORK SECURITY UPDATE

FEEL FREE TO CONTACT ME WITH QUESTIONS ANDY VANATTA, NETWORK SECURITY SPECIALIST 815–899–0713 AVANATTA@DEKALBCOUNTY.ORG



RESOLUTION R2015-08

A RESOLUTION ABATING A PORTION OF THE PROPERTY TAX LEVY FOR THE 2014 TAX YEAR FOR THE 2005 HEALTH FACILITY RE-FINANCING BOND ISSUE

WHEREAS, DeKalb County Government did enter into a lease agreement with the DeKalb County Public Building Commission to cover the cost of repayment (principal, interest, and administrative costs) of the December 1, 1997 \$11,800,000 Health Facility Bond Issue; and

WHEREAS, the 1997 Health Facility Bond Issue was refinanced in 2005 and the bonds associated with the original 1997 issue have been retired, but the bonds issued in the 2005 re-financing are still outstanding and owing; and

WHEREAS, it was anticipated that these bonds would be retired by revenues generated by the operation of the DeKalb County Rehab and Nursing Center and a property tax levy by the County with a subsequent rental payment to the Public Building Commission; and

WHEREAS, it is mandated that in the event that non-property tax revenues are not sufficient to retire the debt, property taxes would be used to pay same; and

WHEREAS, the DeKalb County Clerk has been directed to automatically levy a property tax for the 2005 Re-Financing in each of the Tax Years 2007 through 2015 (payable 2008 through 2016) to fund this debt retirement; and

WHEREAS, DeKalb County Government may abate this property tax levy each year if sufficient monies are available in designated funds prior to the time the County Clerk extends taxes for the ensuing year; and

WHEREAS, the Finance Committee of the County Board has determined that as of January 1, 2015 the County Treasurer does have on deposit sufficient monies to make the required lease rental payments which come due from November 1, 2015 through October 31, 2016, inclusive; and

WHEREAS, the County Board does desire to abate a portion of the property tax levy for the 2014 Tax Year (payable in 2015) that would be required to be levied for the Nursing Home's share of the lease payment for the twelve month period ending October 31, 2016;

NOW, THEREFORE, BE IT RESOLVED, by the DeKalb County Board that a portion of the \$967,013 property tax levy for the 2014 Tax Year (payable in 2015), which was levied for the lease agreement for the retirement of the debt on the 2005 Health Facility Re-Financing Bond Issue, is hereby abated in the amount of \$342,013, and that a certified copy of this resolution should be filed with the DeKalb County Clerk within fifteen days.

PASSED AT SYCAMORE, ILLINOIS, THIS 18TH DAY OF FEBRUARY, 2015, A.D.

Chairman, DeKalb County Board

ATTEST:

County Clerk

RESOLUTION R2015-09

A RESOLUTION ABATING THE ENTIRE PROPERTY TAX LEVY FOR THE 2014 TAX YEAR FOR THE 2010 COURTHOUSE EXPANSION AND JAIL EXPANSION BOND ISSUE

WHEREAS, DeKalb County Government did sell \$16,000,000 in bonds on October 14, 2010 for the expansion of the Courthouse and for the study of the expansion of the Jail; and

WHEREAS, it was anticipated that these bonds would be retired mainly by sales tax revenues generated from sales at stores on the site of the former County Farm which is the southeast corner of Sycamore Road and Barber Greene Road in DeKalb; and

WHEREAS, it is mandated that in the event that non-property tax revenues are not sufficient to retire the debt, property taxes would be used to pay same; and

WHEREAS, the DeKalb County Clerk has been directed to automatically levy a property tax for the 2010 Bond Issue in each of the Tax Years 2010 through 2028 (payable 2011 through 2029) to fund this debt retirement; and

WHEREAS, DeKalb County Government may abate this property tax levy each year if sufficient monies are available in designated funds prior to the time the County Clerk extends taxes for the ensuing year; and

WHEREAS, the Finance Committee of the County Board has determined that as of January 1, 2015 the County Treasurer does have on deposit sufficient monies to make the required debt service payments which come due from January 1, 2015 through December 31, 2015, inclusive; and

WHEREAS, the County Board does desire to abate the property tax levy for the 2014 Tax Year (payable in 2015) that would be required to be levied for the principal and interest payments for the twelve month period ending December 31, 2015;

NOW, THEREFORE, BE IT RESOLVED, by the DeKalb County Board that the \$1,187,663 property tax levy for the 2014 Tax Year (payable in 2015), which was levied for the retirement of the debt of (a) \$877,555 for the Build America Bond Issue and (b) \$310,108 for the Recovery Zone Bond Issue, is hereby abated in its entirety in the amount of \$1,187,663, and that a certified copy of this resolution should be filed with the DeKalb County Clerk within fifteen days.

PASSED AT SYCAMORE, ILLINOIS, THIS 18TH DAY OF FEBRUARY, 2015, A.D.

ATTEST:

Chairman, DeKalb County Board

County Clerk

DEKALB COUNTY GOVERNMENT Quarterly Contracts Review Contracts Expiring 10/01/2014 to 12/13/2014

	Department	Service Provided	Vendor/Customer	Estimated FY 2014 Amount	-	Projected FY 2015 Amounts	FY 2015 Budget Amount	Original Date	Current Current Original Contract Contract Date Start End	Current Contract End	Bids or Quotes Solicited?	Bids or Quotes Received	Bids or Quotes Received Comments
,	<u>Revenues</u> Corrections	Commission on Inmate Phone Service	Combined Public Communication	\$ 19,1	19,700 \$	\$ 16,500 \$ 16,500	\$ 16,500	2014	10/15/14 10/14/15	10/14/15	Formal RFP	2	Low bidder did not meet RFP requirements.
3)	<u>Expenditures</u> Court Services Finance	Juvenile Diversion Program Financial Software Maintenance	DeKalb County Youth Service Bureau Sungard Public Sector Pentamation	\$ 20,0 \$ 19,1	20,000 \$ 19,243 \$	10,000 17,795	\$ 20,000 \$ 21,000	2009	01/01/15 12/31/17 01/01/15 12/31/15	12/31/17 12/31/15	None None		Counseling services provider. Sole source vendor. \$2,026 custom software costs eliminated in 2015.
4)	Finance	Flexible Spending Plan Maintenance	Pay Flex Systems USA, Inc.	\$ 4,5	4,242 \$	4,056	\$ 5,000	2012	01/01/15 12/31/15	12/31/15	None		Contract amount varies based on \$750 annual renewal fee plus \$4.75 per participant per month.
5)	FMO	Elevator maintenance	Kone Elevator	\$ 26,0	26,080 \$	27,819	\$ 28,000		01/01/15 12/31/15	12/31/15	None		Auto-renewing contract reviewed every three years.
(9	FMO	Generator Inspection & Load Testing	Lionheart	\$ 8,0	8,065 \$	12,666	\$ 13,000		01/01/15	12/31/15	None		Contract reviewed every three years.
4	FMO	HVAC Maintenance	General Mechanical Services	\$ 13,9	13,968 \$	14,600	\$ 14,600		01/01/15 12/31/15	12/31/15	Sealed Bids	5	One year contract entered into.
8)	FMO	Landscaping	Tecza Landscaping	°. S	8,160 \$	8,160	\$ 8,160	2014	04/01/14 11/30/16	11/30/16	Sealed Bids	2	Three year contract.
6)	IMO (ARF)	Network Performance Monitor Maintenance	SolarWinds	s	535 \$	500	\$ 500	2010	11/09/14 11/09/15	11/09/15	None		Sole source vendor.
10)	10) IMO (ARF)	Virtual Server's Software Maintenance - Health VMWare Inc Facility	VMWare Inc	\$ 2,2	2,215 \$	2,500	\$ 2,500	2012	11/02/14 11/02/15	11/02/15	None		Under bid threshold.
11)	11) Non-Departmental	County Property Insurance	Erie Insurance	\$ 80,2	80,223 \$	84,928	\$ 85,000		01/01/15	01/01/16	01/01/15 01/01/16 Written Quotes	0	Other companies declined to quote.
12)	12) Non-Departmental	Labor Attorney Retainer	Laner Muchin Dombrow	\$ 18,0	18,000 \$	18,000	\$ 18,000	2002	01/01/15	12/31/15	None		Changes in legal advice contracts must be approved by State's Attorney.
13)	ROE	Copier/Scanner Equipment Rental	GFC Leasing	\$ 4,6	4,665 \$	1,920	\$ 4,700	2002	None	None	None		Rental contract allowed to expire. Only a base maintenance fee for supplies remains.
14)	14) Tort & Liability Fund	Workers Compensation Administration Agreement	Go Self Insured, LLC	\$ 23,0	23,000 \$	22,900	\$ 30,000	2015	01/01/15 12/31/15	12/31/15	None		New vendor for 2015 for improved service. First year savings-\$100 and future year savings-\$4,100/year.

01-30-2015

01-16-2015

Consumer Price Index - All Urban Consumers U.S. City Average Used for PTELL / Tax Cap Calculations

Consumer Price Index - All Urban Consumers Original Data Value

Series Id: CUUR0000SA0 Not Seasonally Adjusted Area: U.S. city average Item: All items Base Period: 1982-84=100 Years: 2003 to 2013

YESY	<u>-</u>	4 C	, eM	And A	NeW.	1	3	VIC	200	ċ	Nor	u C	lenna	Ammunal HAIE4 HAIE2		% Increase	% Increase % Increase % Increase Year Over Year Year-to-Date //oc. //oc. //oc. /oc. Doc.)	% Increase Year-to-Date
2003	181.7 183.1 184.2 183.8 183.5	183.1	184.2	183.8	183.5	183.7	183.9			185.0			184.0	183.3	184.6	Pec. 10 Pec		(הפני וה הפני)
2004	185.2	186.2	187.4	188.0	189.1	189.7				190.9		190.3	188.9			3.3%	~	
2005	190.7	191.8	193.3	194.6	194.4	194.5	195.4	196.4	198.8	199.2	197.6	196.8	195.3	193.2	197.4	3.4%	%	
2006	198.3	198.7	199.8	201.5	202.5	202.9	203.5	203.9	202	201.8	201.5	201.8	201.6		202.6	2.59	%	
2007	202.416	203.499	205.352	206.686	207.949	208.352	208.299	Ñ	208.49	208.936	210.177	210.036		205.709	208.976	4.19	%	
2008	211.080	211.693	213.528	214.823	216.632	218.815	218.815 219.964	219.086	218.78	216.573	3 216.573 212.425 21	210.228	215.303	215.303 214.429 2	216.177	0.19	%	
2009	211.143	212.193	212.709	213.240	213.856	5 215.693 2	215.351	215.834	215.96	216.177	7 216.330 2 ⁻	215.949	214.537	213.139	215.935	2.7%	%	
2010	216.687	216.741	217.631	218.009	218.178	217.965	218.011	218.312	218.43	9 218.711 2	218.803	219.179	218.056	217.535	218.576	1.5%	%	
2011	220.223	221.309	223.467	224.906	225.964	225.722	225.922	226.545	226.889	226.421	226.230	225.672	224.939	223.599	226.280	3.0%	%	
2012	226.665	227.663	229.392	230.085	229.815	229.478	229.478 229.104	230.379	231.407	231.317	230.221	229.601	229.594	228.850	230.338	1.7%	%	
2013	230.280	232.166	232.773	232.531	232.945	233.504	233.596	233.596 233.877	234.149	233.546	233.069 233.049	233.049	232.957	232.367	233.548	1.5%	%	
2014	233.916	234.781	236.293	237.072	237.900	238.343	238.250	237.852	238.031	237.433		234.812	236.151 234.812 236.736	236.384	237.088	0.8%	% 0.8%	0.8%

For PTELL / Tax Cap Calculations

	<mark>%</mark>	
	0.8% 0.8%	1.3% 3-Year Average (2012-2014) 1.7% 5-Year Average (2010-2014) 2.1% 10-Year Average (2005-2014)
3.3% 3.4% 2.5% 4.1% 0.1% 1.5% 3.0% 1.5%	0.8%	1.3% 1.7% 2.1%

01-16-2015

Consumer Price Index - All Urban Consumers Chicago-Gary-Kenosha, IL-IN-WI Used for Landfill Host Agreement Calculations

Consumer Price Index - All Urban Consumers Original Data Value

Series Id: CUURA207SA0, CUUSA207SA0 Not Seasonalty Adjusted Area: Chicago-Gany-Kenosha, IL-IN-WI Item: All items Base Period: 1982-84=100 Years: 2003 to 2013

For Landfill Host Fees Agreement Calculations

											1.7%
	2.2%	3.0%	2.1%	3.3%	3.8%	-1.2%	1.4%	2.7%	1.5%	1.1%	1.7%
185.3	190.1	196.7	198.8	206.583	212.878	211.465	213.139	219.324	222.613	224.524	228.608
183.8	187.2	192.0	197.9	203.052	212.193	208.525	212.602	218.044	221.396	224.566	228.328
184.5	188.6	194.3	198.3	204.818	212.536	209.995	212.870	218.684	222.005		226.262 228.468
185.5	189.6	196.4	197.8							222.960	226.262
185.6	190.7	197.3	197.9	207.821	209.053	212.206		219.181	222.425	223.703	227.184
185.8	190.8	197.9	197.5	206.696	213.363	211.708	213.332				228.987
186.1	190.0	198.3	199.6	206.454	215.465	211.345	213.339	220.027	223.611	225.161	229.753 229.829
184.5	190.2	195.8	200.4	205.813	215.971	211.441	212.784	219.688	222.967	225.525	229.753
184.1	189.2	194.2	199.3	205.561	217.459	210.906	212.535	219.277	221.611	225.375	229.633
184.1	189.1	194.0	199.0	206.092	215.738	211.010	212.186	220.182	222.138	225.864	230.477
183.4	188.7	193.3	198.4	205.686	214.932	209.809	212.984	220.094	222.262	225.645	.848 229.612 230.477
183.4	187.2	193.2	197.7	204.019	212.662	207.886	212.929	218.762	222.416	224.522	229.848
184.8	186.3	191.3	197.6	202.483	211.542	207.462	212.952	217.880	222.351	224.433	228.784
184.1	186.4		197.2	200.630	209.526	207.367	212.456	216.192	219.626	224.681	225.027 226.217 228.784 229.
182.7	185.4	189.9	197.5	199.401	208.757	207.616	212.104	215.155	219.585	222.251	225.027
2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
	184.8 183.4 183.4 184.1 184.1 184.5 186.1 185.8 185.6 185.5 184 <mark>.5</mark> 183.8	182.7 184.1 184.8 183.4 183.4 184.1 184.1 184.5 186.1 185.8 185.6 185.5 <mark>184.5</mark> 183.8 185.3 185.4 186.4 186.3 187.2 188.7 189.1 189.2 190.2 190.0 190.8 190.7 189.6 188.6 187.2 190.1	182.7 184.1 184.8 183.4 183.4 184.1 184.1 184.5 186.1 185.8 185.6 185.5 1 <mark>84.5</mark> 183.8 185.3 185.4 186.4 186.3 187.2 188.7 189.1 189.2 190.2 190.0 190.8 190.7 189.6 188.6 187.2 190.1 189.9 190.5 191.3 193.2 193.3 194.0 194.2 195.8 198.3 197.9 197.3 196.4 <mark>194.3</mark> 192.0 196.7	182.7 184.1 184.8 183.4 183.4 184.1 184.1 184.5 186.1 185.8 185.6 185.5 184.5 183.8 185.3 185.4 186.4 186.3 187.2 188.7 189.1 189.2 190.2 190.0 190.8 190.7 189.6 187.2 190.1 189.9 190.5 191.3 193.2 193.3 194.0 194.2 195.8 198.3 197.9 197.3 196.4 194.3 192.0 196.7 197.5 197.2 197.6 197.7 198.4 199.0 199.3 200.4 199.6 197.5 197.9 197.8 198.3 197.9 198.3	182.7 184.1 184.8 183.4 183.4 184.1 184.1 184.5 186.1 185.8 185.6 185.5 184.5 183.8 185.3 185.3 185.3 185.3 185.3 185.4 186.3 187.2 190.1 185.4 186.4 186.3 187.2 190.1 185.4 196.3 187.2 190.1 185.9 190.5 191.3 192.2 193.2 194.2 194.2 195.3 197.9 197.3 195.4 194.2 190.1 197.5 197.5 197.5 197.7 198.4 199.0 196.7 198.4 199.3 197.9 199.8 197.3 197.9 196.8 197.5 197.4 197.3 192.0 196.7 199.4 199.4 199.0 199.3 206.4 199.4 199.1 199.3 206.4 199.2 205.813 206.4 199.4 197.3 192.0 196.7 198.4 199.3 197.9 198.8 198.3 197.9 197.8 197.9 197.8 198.8 199.4 199.4 199.4 199.4 199.4 199.4 199.4 199.4 199.4 199.4 199.4 199.4 199.4 199.4 199.4 199.4 199.4 199.5 197.9 197.8 197.8 197.8 197.8 197.9 198.8 199.4 199.4 199.4 199.4 199.4 206.464 206.965 207.5 204.5 204.5 204.5 206.5 205.5 61 205.5 61 205.8 13 206.4 206.9 5 207.8 21 207.15 204.3 198 203.05 205.8 206.9 20 205.5 10 205.8 13 205.4 206.9 5 207.8 21 207.15 204.3 198 203.05 205.8 206.9 20 205.5 10 205.8 13 205.4 100.0 205.5 10 205.8 206.9 20 205.5 10 205.8 206.9 20 205.5 10 205.8 206.9 20 205.8 206.9 20 205.8 206.9 20 205.8 206.9 20 205.8 206.9 20 205.8 206.9 20 205.8 206.9 20 205.5 10 205.8 206.9 20 205.8 205.8 206.9 20 205.8 206.9 20 205.5 10 205.8 206.9 20 205.5 10 205.8 205.8 206.9 20 205.8 206.9 20 205.8 206.9 20 205.8 206.9 20 205.5 10 205.8 205.9 206.9 20 205.8 207.8 21 207.1 55 204.3 19 203.0 55 206.5 20 205.8 20 205.8 20 205.8 206.9 20 205.8 206.8 206.9 205.5 205.8 206.9 205.8 205.8 206.8 206.8 206.8 206.9 205.8 205.8 205.8 206.8 206.8 206.8 206.8 206.8 206.8 206.8 206.8 206.8 206.8 206.8 206.8 205.8 205.8 205.8 205.8 205.8 205.8 205.8 205.8 205.8 205.8 205.8 205.8 205.8 205.8 205.8 205.8 205.8 205.8 205.8 200.8 205.8 200.8 205.8 20.8 205.8 200.8 200.8 205.8 200.8 205.8 207.8 207.8 207.8 207.8 207.8 207.8 207.8 205.8 207.8 205.8 205.8 200.8 207.8 207.8 207.8 207.8 207.8 207.8 207.8	182.7 184.1 183.4 184.1 184.5 185.6 185.5 184.5 183.3 185.3 185.4 186.4 186.3 183.7 189.1 189.1 189.1 189.1 189.1 189.2 190.0 190.8 190.7 189.6 187.2 190.1 185.4 166.4 186.3 187.2 193.1 189.2 190.0 190.8 190.7 189.6 187.2 190.1 185.9 190.5 191.3 194.2 194.2 194.2 194.2 195.3 197.2 190.1 185.9 197.2 197.6 199.3 199.3 197.5 197.3 198.3 197.0 196.7 197.5 197.2 199.4 199.6 199.5 197.5 197.8 198.3 197.3 198.3 197.3 198.3 197.9 197.8 198.3 197.9 197.8 198.3 197.9 197.8 198.3 197.9 198.3 197.9 197.8 198.3	182.7 184.1 183.4 184.1 184.5 185.6 185.5 184.5 183.8 185.3 185.4 166.4 186.4 188.7 189.1 184.1 184.5 186.1 185.6 185.5 183.5 183.8 185.3 185.4 166.4 186.5 188.7 189.1 188.2 190.2 190.0 190.8 190.7 189.6 187.2 190.1 185.9 190.5 197.5 197.5 197.6 197.8 198.3 197.9 197.8 198.3 196.7 197.5 197.6 197.7 198.4 199.0 199.6 199.6 197.8 197.8 198.3 197.9 197.8 198.7 198.7 199.401 205.656 206.092 205.561 207.852 206.682 206.563 206.592 205.565 206.592 205.565 206.592 205.565 206.592 205.565 206.592 205.565 206.592 205.565 206.592 205.565	182.7 184.1 183.4 184.1 184.5 185.6 185.5 184.5 183.8 185.3 185.4 186.4 186.3 187.2 188.1 184.1 184.1 184.5 185.6 185.5 183.6 185.3 185.3 185.3 185.3 185.3 185.3 185.3 185.3 185.3 185.3 185.3 185.3 185.1 185.1 185.1 185.1 185.1 185.1 185.3 185.2 190.1 185.9 197.5 197.2 197.2 197.2 197.3 195.4 195.1 196.1 197.5 197.2 197.2 197.4 199.2 197.5 197.3 197.2 198.8 199.40 199.0 199.3 206.454 206.668 206.692 215.784 213.353 207.155 204.581 206.555 212.878 212.865 206.595 212.878 212.878 212.685 212.465 213.353 212.465 213.353 212.465 213.352 <	182.7 184.1 183.4 184.1 184.1 184.5 185.6 185.5 184.5 183.3 185.3 185.4 186.4 186.3 189.1 189.1 189.1 189.1 189.1 189.2 190.0 190.8 187.5 183.4 189.1 189.2 190.0 190.8 190.7 189.6 187.2 190.1 185.4 186.1 189.2 194.0 194.2 194.2 194.3 196.4 194.3 196.7 196.1 197.5 197.6 197.7 197.4 199.3 197.4 198.3 197.9 196.3 196.7 196.7 197.5 197.6 197.7 198.4 199.0 199.3 200.4 199.3 197.9 198.3 197.9 198.8 197.5 197.6 197.7 198.4 199.0 199.3 206.4 197.8 198.8 198.8 197.5 197.6 197.7 199.4 197.45 206.4818 203.052	182.7 184.1 184.1 184.5 186.1 185.6 185.5 184.5 183.3 185.3 185.4 166.4 186.3 189.1 189.1 184.2 184.1 184.2 184.1 184.2 184.2 194.1 194.1 194	184.1 184.8 183.4 184.1 184.1 184.5 185.6 185.5 184.5 183.3 185.3 186.4 186.3 187.2 189.1 189.2 190.0 190.3 197.5 197.5 197.3 196.4 197.5 190.1 196.7 190.1 197.5 191.6 197.7 198.3 199.3 197.6 197.3 196.4 198.3 197.9 196.7 196.8 196.8 </th

1.5% 3-Year Average (2012-2014) 1.7% 5-Year Average (2010-2014) 1.9% 10-Year Average (2005-2014)